How Soucy Streamlined Their Quoting Process with International Suppliers



Company Details

Industry

Industrial Machinery & Equipment

Number of Employees

1,700

Revenue

\$677 Million

Website

https://www.soucy-group.com/en/

aPriori Products

aP Pro

1 The Problem

How to Reduce Delays in the Quoting Process to Accelerate Time to Market



Use Digital Factories to Cost Faster and Iterate More

Simply waiting for an initial quote from suppliers can introduce a substantial delay to the product development process-particularly when suppliers are on the other side of the planet.

In this case study, we explore how Canadian-based manufacturer Soucy uses a Priori to accelerate quoting and deepen collaboration with its Chinese suppliers, all while achieving faster time-to-market and quicker RFQ responses than ever.

Who is Soucy?

Soucy is a Canadian-based manufacturer which designs and manufactures various components for leading makers of motorsport, industrial, agricultural, and defense vehicles.

With over 1,700 employees working across 12 facilities in North America and Asia, Soucy has a 50+ year history of creating solutions for everything from snowmobiles to tank tracks.

Problem

Reduce Delays in the Quoting Process to **Accelerate Time to Market**

The power sports industry is defined by continuous product iteration and short terms of ownership (about three years on average). In this context, rapid product development cycles are critical to keeping up with fast-moving customer tastes.

Soucy's Power Sports Division designs products that are manufactured in China, and working with suppliers from the other side of the world often introduced delays. After designing a product and receiving internal approval, Soucy's engineers would send specifications to their China division for a price. This process could take up to seven days just to receive an initial cost estimate, leading to overall lead times of 9-10 days to respond to a customer quote.





"Waiting nine-plus days for product costing? In the world of manufacturing, that's about seven days too many, and after one of our customers actually told us that our time to market was too long, we knew if we wanted to stay competitive, we needed to make a change."

Worst of all, if a cost or manufacturability issue was only uncovered after this quote phase, the entire cycle would need to be repeated, complete with another week-long wait for suppliers' feedback on the updated design.

Soucy also operates a print-to-build business, which manufactures components based on customers' unique designs. The delays associated with quoting also slowed down the pricing process for this offering, delays which risked losing business to the competition. The right solution would need to dramatically speed up the quoting process while allowing Soucy's design engineers to stay agile and achieve a faster time-to-market.

Solution

Use Digital Factories to Cost Faster and Iterate More

aPriori emerged as a strong fit for Soucy's three key criteria for an enhanced cost modeling tool:



The ability to work directly with 3D CAD files



Highly accurate cost models for a variety of different manufacturing processes



Respect from other top manufacturers, with the granular data needed to secure buy-in from suppliers

After hearing glowing reviews from several of their own customers, Soucy decided to move forward with a Priori for the approximately 350 products they design annually.

By simulating manufacturing in a digital factory using aPriori, Soucy's design engineers can generate a robust cost model while a design is in its initial design stages. aPriori's digital factories are configured to reflect the specific manufacturing capabilities and cost structure of Soucy's suppliers, allowing designers to move forward with confidence that a simulated cost model will accurately reflect the final quote. Design-stage manufacturing simulation also helps catch cost and manufacturability issues early, when there is still time to consider more efficient design alternatives.





Result

A Streamlined Quoting Process Ready for Dynamic Customer Requirements

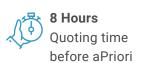
Soucy has used a Priori to eliminate the need for supplier quotes when creating an initial cost estimate, successfully reducing their cost visibility lead time to just 2.5 days, with an average accuracy of +/-3% of the final supplier quote. This dramatically shortened timeline for quoting enables faster time to market. Now, customers know who to call when they need a quote fast.

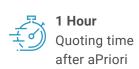
An accelerated quoting process also gives design engineers more time to iterate and identify opportunities for further value engineering. Soucy can even pass along simulation-driven recommendations for savings to its customers, enhancing its own value-added as a supplier.

"By giving those recommendations to our customers, we're able to pass the savings along and become a trusted partner in their success. And if we are costing out our own design, since we know we can have a price in two days or less, we can use that additional time to push our creativity even further."

By speeding up the quoting process, aPriori also reduces the internal resources needed to keep up with new RFQs.

"With the application of aPriori, we went from eight in-house hours per quote to one hour, freeing up seven hours of our time per quote. That means aPriori can save Soucy up to 3,150 hours this year alone."





Based on these successful results, Soucy plans to expand its aPriori implementation to more of the company's business units. Their tractor division has already begun to report some impressive initial successes.

"In the past, it took as long as three weeks to get a price for a part in the tractor division. And if the calculation is even a little off, it can have a big impact. Using aPriori, our tractor division's turnaround cost analysis is even less than the power sports **division**-just half a day!"

At our recent Manufacturing Insights Conference, Soucy's Caroline LeClerc discussed how she uses aPriori to run cost analysis globally for key regions like China, Vietnam, and the United States to determine which regions and processes will offer the most value. She shared how initial work using a Priori for cost analysis has expanded into collaborative supplier negotiations. And moving forward, Soucy plans to leverage aPriori's sustainability features to improve carbon transparency for their supply chain. Listen in on this short video interview with Caroline below.







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